

# BOARD OF EDUCATION

**MICHAEL J. TESTANI**  
Acting Superintendent of Schools

City Hall - 45 Lyon Terrace  
Bridgeport, Connecticut 06604

MEMBERS OF THE BOARD cont.

## MEMBERS OF THE BOARD

**JOHN R. WELDON**  
Chairman

**BOBBI BROWN**  
Vice-Chairman

**JOSEPH J. LOMBARD**  
Secretary



"Changing Futures and Achieving Excellence Together"

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**JOSEPH SOKOLOVIC**

**CHRIS TAYLOR**

**Revised 1/08/21**

Bridgeport, Connecticut

January 8, 2021

Board Members:

A meeting of the Finance Committee of the Board of Education will be held on Wednesday, January 13, 2021, at 5:00 PM via a Microsoft Teams Live Broadcast event. Public viewing access to the meeting will be made available through <https://www.bridgeportedu.net/stream>.

## Agenda

1. Approval of Minutes – November 18, 2020
2. 2020-21 Budget Update
3. 2021-22 Budget Request
4. 2021-22 FNS Budget Plan
5. Overtime Report by Department
6. Update on Newly Approved COVID Funding

*Joseph Lombard*

Joseph J. Lombard  
Secretary  
Board of Education

## BBOE Finance Committee Members:

Joseph Sokolovic (Chair)

Bobbi Brown

Sosimo J. Fabian

Marlene Siegel (Staff)

Wednesday, November 18, 2020

MINUTES OF THE FINANCE COMMITTEE OF THE BRIDGEPORT BOARD OF EDUCATION, held November 18, 2020, by video conference call, Bridgeport, Connecticut.

The meeting was called to order at 6:02 p.m. Present were Chair Joseph Sokolovic, and members Joseph Lombard and Bobbi Brown. Also present were board members Sybil Allen and Albert Benejan.

Ms. Brown moved to approve the committee's minutes of October 14, 2020. The motion was seconded by Mr. Lombard and unanimously approved.

The next agenda item was on the 2020-21 budget. Marlene Siegel, chief financial officer, said the first formal fiscal of the fiscal year was issued on October 31st and posted in November. There is a projection of a balanced condition for the year. She noted the district ended the prior year with a surplus of about \$3.5 million beyond the funds required to balance the 2020-21 budget.

Ms. Siegel said in the initial 2020-21 budget gap plan \$2 million on reserve in the Internal Service Fund was applied, along with an additional \$3.2 on reserve from the surplus in 2019-20. She said at this time it appears that the \$2 million on reserve may not be needed to balance the 2020-21 budget.

Ms. Siegel said there is a projected shortfall in nutrition due to the reduced level of revenue in comparison with expenditures, She noted the district was going into full remote mode next week. She said the projection of \$4

million could grow or be lower, and will be monitored throughout the year. The nutrition center has received a summer food service program waiver that has higher reimbursement rates per meal, retroactive to September 8th. On October 9th, the nutrition center began serving breakfast and lunch weekend meals.

Ms. Siegel said decreased expenditures led to a freeze being placed on the filing of current vacant positions and new vacancies, so labor services could be adjusted in alignment with meal service requirements.

Ms. Siegel said the revenue deficit has been absorbed through other resources received this year such as the CRF grant and savings in multiple areas.

John Garrity, director of food and nutrition, said five sites were taken off the map for grab and go meals. Part-time cafeteria assistants, who work about 15 to 19 hours per week, will be without work on November 23rd unless needed.

In response to a question, Ms. Seigel and Mr. Garrity said these food and nutrition shortfalls are happening all over the country. Mr. Sokolovic suggested advocacy for holding districts harmless at the federal level. Mr. Garrity said there are efforts on the state and federal level to accomplish that.

Ms. Seigel said the next variable is the state magnet grant. She said the total enrollment at the Fairchild Wheeler campus is lower by 128 from the prior year, and suburban enrollment is lower by 32. She said the loss in revenue is \$563,716 and the actual shortfall is \$804,000. She said this is disappointing, but the shortfall has been built into the operating budget forecast due to savings in other areas. It is

hoped the magnet tuition case will be settled in the current fiscal year, which would lead to an infusion of funds.

Ms. Siegel said the School Readiness Grant, for pre-K, required eleven seats to be filled in each class to receive full funding. The actual shortfall in September was \$17,800 compared to the \$30,000 originally projected.

Ms. Siegel said full remote mode, which begins next week, will have an impact on the pre-K funding formula. She said she would confer with Dr. Melissa Jenkins on this. The original projected excess costs beyond the grant funding for pre-K was about \$1.6 million, so the current shortfall would increase to \$1.7 million.

Ms. Siegel said revenue from the juvenile detention center is projected to be lower in the current year by about \$400,000. This is due to a lower number of enrolled students – about 20 in the current year compared to 40 last year.

Ms. Siegel said the number of out-of-district special education students is lower and the first forecast is for lower expenditures than the prior year. However, costs can grow in the remainder of the year.

Ms. Siegel said the overtime costs in facilities are not expected due to the transition to the remote model on November 23rd, which reduces costs in that area. COVID-related overtime is submitted for FEMA reimbursement.

Ms. Siegel said the excess cost cap for out-of-district tuition, which was 29.11 percent in the prior year, is not known for the current year, which is another variable.

Ms. Seigel said a lower level of Medicaid reimbursement is anticipated, particularly as the remote model is used. Tele-education services are only reimbursed if it is one-to-one and a minimum of twenty minutes.

Ms. Siegel describe the positive variables. Ms. Siegel said there are 177 transportation days in the current year, down from 182. She said she is working with We Transport to finalize consolidation of routes based on the bus ridership rules. Once the consolidation is place there should be savings for the reduction in routes. She said the governor's Executive Order 7-R requires continuation of payments to transportation companies. She noted some charter schools are still operating while the district is in remote mode and the district has to retain busing for them.

Ms. Siegel said the CRF grant includes \$1.9 million for transportation.

Ms. Siegel said there are also savings in substitute staffing, athletics, security, and hopefully legal services.

Ms. Siegel said the lower costs for heating last winter may or may not be present this year.

Ms. Siegel said the current balance in the CARES Act funding is about \$4.3 million, prior to FEMA reimbursement. She said the goal is to be cost-conscious and to purchase whatever we need, but also to save money wherever possible and roll over the end-of-year balance into the following year. The grant expires on December 31, 2020.

Ms. Siegel said the district continues in deficit prevention mode.

In response to a question, Ms. Siegel said the amount of money from grants that will be rolled over into next year will not be known until the end of the year. In grants such as Title I, IIA, III, and IDEA up to 15 percent may be rolled over. She said the state has been granted a waiver of this provision for 2019-20. She said when money is rolled over the district needs a significant portion of the funds to cover the escalated costs in the grants such as personnel positions.

In response to a question, Ms. Siegel said we are required by law to allocate funds to non-public schools, including in Title I and Title II. She said she rolled over about \$210,000 out of \$1.1 million in Title IIA, about \$2.5 million in Title I, about \$1 million in IDEA.

Ms. Siegel said funds in Title I are targeted for curriculum initiatives and possibly offsetting costs for special education paraprofessionals. She said it may sound like we're rolling a lot of money, but most of the funds are used to set up the budget for the following year because the costs of staffs and services have escalated and those costs are not part of the operating budget projections. By rolling the money the grants are kept stable and balanced and ready for use when we have particular needs.

Ms. Siegel posted a document on the CARES Act grant. She said the report showed actual expenditures and commitment of funds, although the amounts could change through the year.

Ms. Siegel said the only changes since the chart was shown to the board in October are orders in the technology area. She noted expenditures listed are prior to any FEMA reimbursements that may be received. She said funding is

available if more PPE has to be ordered. The IT department is working on a technology renewal cycle plan and Ms. Siegel expected some CARES Act funding will be available to help with this.

In response to a question, Ms. Siegel said her department does not track inventory levels of PPE.

The next agenda item was on financial and legislative priorities. Ms. Siegel displayed a table of items provided by the superintendent to the city for the state legislative session. She highlighted the major themes: the inadequate current \$2.3 increase in the state Alliance/ECS budget. She said compared to other districts such as Waterbury, Bridgeport should receive at least \$7 million additional.

Ms. Siegel said another priority is being held harmless for the loss of enrollment in 2021. Additionally, the district would like to have no responsibility for charter school special education and transportation services. Another priority is technology renewal and equity.

Ms. Siegel said the fourth priority item is state subsidies for teacher shortage areas. She said Bridgeport is in intense competition with other districts for such teachers and has a lower salary scale. The fifth item is capital funding and COVID-19, which covers funding for modernization of the ventilation systems in schools.

Ms. Siegel said additional state priorities include state grants for bilingual education and immigrants; post-COVID support when students return to school; and state reimbursement methodology for out-of-district placements.

Ms. Siegel said federal priorities are the various federal grants that have been mentioned tonight and in prior meetings. She said she focused on Title III, bilingual/ESL education and IDEA for help. She noted special education students comprise 17.4 percent of this year's enrollment and ELL students are 20.02 percent.

Ms. Siegel said post-COVID support at the federal level was also included in the priorities.

Mr. Sokolovic said Ms. Siegel's presentation on the priorities is awesome. He said he believed a lot of it is accomplishable, particularly in areas where all districts have the same issues such as enrollment.

In response to a question about savings in salaries in remote learning, Ms. Siegel said the governor's executive order requires districts to maintain staff on payrolls. There are savings when there is attrition in certain areas, including when the position is covered by substitutes. She said savings are being applied to projected shortfalls in food and nutrition and the state magnet grant.

Ms. Siegel said early projections indicate we won't have to use the \$2 million in the Internal Service Fund; if so, that would represent \$2 million in savings, although that could change.

Ms. Siegel thanked John Garrity, Liz Maurer, and Nadira Clarke for being on the call.

Ms. Allen moved to adjourn the meeting. The motion was seconded by Mr. Lombard and unanimously approved.

The meeting was adjourned at 7:20 p.m.



Respectfully submitted,

John McLeod

DRAFT

**2019-2020 Net Current Expenditures (NCE) per Pupil (NCEP)  
and 2020-2021 Special Education Excess Cost Grant  
Basic Contributions for the February Payment**

District Code	District Name	(1)	(2)	(3)	(4)	(5)
		NCE 2019-2020	Average Daily Membership (ADM) 2019-2020.	NCEP 2018-19 (Col 1 / 2019-20..	State Agency Placement Basic Contribution (Col 3 Rounded	Local Initiated Placement Basic Contribution (Col 3 x 4.5, Rounded.
001	ANDOVER	8,872,689	421.05	21,072.77	21,073	94,827
002	ANSONIA	38,387,152	2,442.85	15,714.08	15,714	70,713
003	ASHFORD	11,246,710	544.82	20,642.98	20,643	92,893
004	AVON	56,015,972	3,184.37	17,590.91	17,591	79,159
005	BARKHAMSTED	9,682,729	489.58	19,777.62	19,778	88,999
007	BERLIN	50,182,944	2,784.11	18,024.77	18,025	81,111
008	BETHANY	14,378,694	760.90	18,896.96	18,897	85,036
009	BETHEL	49,312,842	3,102.29	15,895.63	15,896	71,530
011	BLOOMFIELD	51,711,272	2,335.70	22,139.52	22,140	99,628
012	BOLTON	13,732,414	714.56	19,218.00	19,218	86,481
013	BOZRAH	5,731,737	266.63	21,496.97	21,497	96,736
014	BRANFORD	56,855,191	2,829.03	20,097.06	20,097	90,437
015	<b>BRIDGEPORT</b>	<b>304,779,849</b>	<b>19,882.37</b>	<b>15,329.15</b>	<b>15,329</b>	<b>68,981</b>
017	BRISTOL	130,334,012	8,165.83	15,960.90	15,961	71,824
018	BROOKFIELD	43,610,585	2,652.13	16,443.61	16,444	73,996
019	BROOKLYN	19,038,946	1,242.47	15,323.47	15,323	68,956
021	CANAAN	3,552,823	108.40	32,775.12	32,775	147,488
022	CANTERBURY	11,568,449	648.02	17,851.99	17,852	80,334
023	CANTON	27,058,187	1,547.63	17,483.63	17,484	78,676
024	CHAPLIN	5,980,252	237.07	25,225.68	25,226	113,516
025	CHESHIRE	70,902,995	4,152.42	17,075.10	17,075	76,838
026	CHESTER	9,135,533	405.43	22,532.95	22,533	101,398
027	CLINTON	32,045,294	1,660.78	19,295.33	19,295	86,829
028	COLCHESTER	41,084,416	2,373.49	17,309.71	17,310	77,894
029	COLEBROOK	3,757,296	169.68	22,143.42	22,143	99,645
030	COLUMBIA	11,732,510	620.05	18,921.88	18,922	85,148
031	CORNWALL	4,843,500	110.40	43,872.28	43,872	197,425
032	COVENTRY	27,765,537	1,673.21	16,594.17	16,594	74,674
033	CROMWELL	31,723,457	2,030.27	15,625.24	15,625	70,314
034	DANBURY	149,909,020	11,729.03	12,781.02	12,781	57,515
035	DARIEN	101,410,626	4,729.12	21,443.87	21,444	96,497
036	DEEP RIVER	11,673,684	560.55	20,825.41	20,825	93,714
037	DERBY	24,757,625	1,418.07	17,458.68	17,459	78,564
039	EASTFORD	4,032,323	186.00	21,679.16	21,679	97,556
040	EAST GRANBY	16,859,034	855.28	19,711.71	19,712	88,703
041	EAST HADDAM	20,818,125	1,025.18	20,306.80	20,307	91,381

**2019-2020 Net Current Expenditures (NCE) per Pupil (NCEP)  
and 2020-2021 Special Education Excess Cost Grant  
Basic Contributions for the February Payment**

District	District	(1)	(2)	(3)	(4)	(5)
		NCE	Average Daily Membership (ADM)	NCEP 2018-19 (Col 1 / 2019-20..)	State Agency Placement Basic Contribution (Col 3) Rounded	Local Initiated Placement Basic Contribution (Col 3 x 4.5, Rounded.)
Code	Name	2019-2020	2019-2020.	2019-20..	Rounded	Rounded.
042	EAST HAMPTON	31,283,986	1,884.58	16,599.98	16,600	74,700
043	EAST HARTFORD	112,429,790	8,116.49	13,852.02	13,852	62,334
044	EAST HAVEN	52,191,396	3,247.80	16,069.77	16,070	72,314
045	EAST LYME	46,178,220	2,562.08	18,023.72	18,024	81,107
046	EASTON	25,401,507	1,274.17	19,935.73	19,936	89,711
047	EAST WINDSOR	24,582,852	1,129.03	21,773.43	21,773	97,980
048	ELLINGTON	39,242,753	2,686.10	14,609.57	14,610	65,743
049	ENFIELD	82,998,951	5,338.06	15,548.52	15,549	69,968
050	ESSEX	14,322,877	659.97	21,702.32	21,702	97,660
051	FAIRFIELD	185,275,094	9,669.85	19,160.08	19,160	86,220
052	FARMINGTON	71,338,686	4,097.18	17,411.66	17,412	78,352
053	FRANKLIN	4,020,636	220.36	18,245.76	18,246	82,106
054	GLASTONBURY	105,910,761	5,940.12	17,829.73	17,830	80,234
056	GRANBY	30,001,910	1,757.74	17,068.46	17,068	76,808
057	GREENWICH	204,739,464	8,817.44	23,219.83	23,220	104,489
058	GRISWOLD	25,643,132	1,633.99	15,693.57	15,694	70,621
059	GROTON	77,145,364	4,681.00	16,480.53	16,481	74,162
060	GUILFORD	60,901,342	3,284.00	18,544.87	18,545	83,452
062	HAMDEN	127,139,758	6,362.32	19,983.24	19,983	89,925
063	HAMPTON	3,586,526	134.07	26,751.14	26,751	120,380
064	<b>HARTFORD</b>	<b>402,430,532</b>	<b>19,788.81</b>	<b>20,336.27</b>	<b>20,336</b>	<b>91,513</b>
065	HARTLAND	5,251,159	233.07	22,530.39	22,530	101,387
067	HEBRON	24,248,268	1,330.44	18,225.75	18,226	82,016
068	KENT	6,939,100	241.56	28,726.20	28,726	129,268
069	KILLINGLY	40,318,263	2,211.37	18,232.26	18,232	82,045
071	LEBANON	19,117,134	952.01	20,080.81	20,081	90,364
072	LEDYARD	36,461,130	2,375.22	15,350.63	15,351	69,078
073	LISBON	9,510,927	569.81	16,691.40	16,691	75,111
074	LITCHFIELD	18,621,446	883.11	21,086.21	21,086	94,888
076	MADISON	55,533,552	2,625.47	21,151.85	21,152	95,183
077	MANCHESTER	127,648,689	7,583.23	16,833.02	16,833	75,749
078	MANSFIELD	34,757,873	1,679.67	20,693.27	20,693	93,120
079	MARLBOROUGH	16,709,683	972.71	17,178.48	17,178	77,303
080	MERIDEN	123,015,501	8,950.79	13,743.54	13,744	61,846
083	MIDDLETOWN	91,589,594	4,823.67	18,987.53	18,988	85,444
084	MILFORD	118,380,921	5,595.32	21,157.13	21,157	95,207

**2019-2020 Net Current Expenditures (NCE) per Pupil (NCEP)  
and 2020-2021 Special Education Excess Cost Grant  
Basic Contributions for the February Payment**

District	District	(1)	(2)	(3)	(4)	(5)
		NCE	Average Daily Membership (ADM)	NCEP 2018-19 (Col 1 / 2019-20..)	State Agency Placement Basic Contribution (Col 3) Rounded	Local Initiated Placement Basic Contribution (Col 3 x 4.5, Rounded.)
Code	Name	2019-2020	2019-2020.	2019-20..	Rounded	Rounded.
085	MONROE	56,719,277	3,167.37	17,907.37	17,907	80,583
086	MONTVILLE	37,988,783	2,248.54	16,894.87	16,895	76,027
088	NAUGATUCK	70,420,321	4,617.78	15,249.82	15,250	68,624
089	NEW BRITAIN	158,028,728	11,391.81	13,872.14	13,872	62,425
090	NEW CANAAN	89,211,486	4,222.67	21,126.80	21,127	95,071
091	NEW FAIRFIELD	40,031,260	2,116.00	18,918.36	18,918	85,133
092	NEW HARTFORD	18,015,276	935.00	19,267.67	19,268	86,705
093	<b>NEW HAVEN</b>	<b>335,758,684</b>	<b>18,506.96</b>	<b>18,142.29</b>	<b>18,142</b>	<b>81,640</b>
094	NEWINGTON	76,243,886	4,136.09	18,433.81	18,434	82,952
095	NEW LONDON	61,244,513	3,511.61	17,440.58	17,441	78,483
096	NEW MILFORD	60,108,018	3,888.67	15,457.22	15,457	69,557
097	NEWTOWN	78,211,463	4,163.13	18,786.70	18,787	84,540
098	NORFOLK	4,026,525	155.02	25,974.23	25,974	116,884
099	NORTH BRANFORD	31,902,106	1,749.57	18,234.26	18,234	82,054
100	NORTH CANAAN	8,457,438	347.63	24,328.85	24,329	109,480
101	NORTH HAVEN	55,568,604	3,210.60	17,307.86	17,308	77,885
102	NORTH STONINGTON	13,048,329	761.46	17,135.93	17,136	77,112
103	NORWALK	222,682,717	12,102.70	18,399.42	18,399	82,797
104	NORWICH	94,872,468	5,265.48	18,017.82	18,018	81,080
106	OLD SAYBROOK	24,685,387	1,170.93	21,081.86	21,082	94,868
107	ORANGE	41,940,457	2,329.44	18,004.52	18,005	81,020
108	OXFORD	32,465,650	1,784.31	18,195.07	18,195	81,878
109	PLAINFIELD	33,134,578	2,150.40	15,408.56	15,409	69,339
110	PLAINVILLE	40,164,645	2,304.65	17,427.65	17,428	78,424
111	PLYMOUTH	24,537,271	1,495.60	16,406.31	16,406	73,828
112	POMFRET	10,111,134	571.65	17,687.63	17,688	79,594
113	PORTLAND	22,447,244	1,329.91	16,878.77	16,879	75,954
114	PRESTON	11,336,581	633.67	17,890.35	17,890	80,507
116	PUTNAM	20,118,042	1,124.41	17,892.09	17,892	80,514
117	REDDING	31,324,883	1,287.21	24,335.49	24,335	109,510
118	RIDGEFIELD	96,038,576	4,685.64	20,496.36	20,496	92,234
119	ROCKY HILL	45,731,056	2,815.63	16,241.86	16,242	73,088
121	SALEM	10,346,343	631.52	16,383.24	16,383	73,725
122	SALISBURY	8,980,445	336.27	26,706.05	26,706	120,177
123	SCOTLAND	4,425,775	184.01	24,051.82	24,052	108,233
124	SEYMOUR	34,926,951	2,252.94	15,502.83	15,503	69,763

**2019-2020 Net Current Expenditures (NCE) per Pupil (NCEP)  
and 2020-2021 Special Education Excess Cost Grant  
Basic Contributions for the February Payment**

		(1)	(2)	(3)	(4)	(5)
District	District	NCE	Average Daily Membership (ADM)	NCEP 2018-19 (Col 1 /	State Agency Placement Basic Contribution (Col 3	Local Initiated Placement Basic Contribution (Col 3 x 4.5,
Code	Name	2019-2020	2019-2020.	2019-20..	Rounded	Rounded.
125	SHARON	6,202,801	153.62	40,377.56	40,378	181,699
126	SHELTON	73,137,004	4,839.54	15,112.39	15,112	68,006
127	SHERMAN	8,728,451	391.73	22,281.80	22,282	100,268
128	SIMSBURY	74,110,051	4,105.94	18,049.47	18,049	81,223
129	SOMERS	24,054,965	1,342.46	17,918.57	17,919	80,634
131	SOUTHINGTON	97,607,002	6,277.62	15,548.41	15,548	69,968
132	SOUTH WINDSOR	76,117,172	4,638.90	16,408.45	16,408	73,838
133	SPRAGUE	6,403,572	382.01	16,762.84	16,763	75,433
134	STAFFORD	27,724,976	1,484.86	18,671.78	18,672	84,023
<b>135</b>	<b>STAMFORD</b>	<b>304,510,805</b>	<b>16,114.14</b>	<b>18,897.12</b>	<b>18,897</b>	<b>85,037</b>
136	STERLING	7,937,984	504.21	15,743.41	15,743	70,845
137	STONINGTON	39,342,058	2,057.95	19,117.11	19,117	86,027
138	STRATFORD	119,944,071	7,103.22	16,885.87	16,886	75,986
139	SUFFIELD	35,842,107	2,034.02	17,621.31	17,621	79,296
140	THOMASTON	16,025,840	967.43	16,565.37	16,565	74,544
141	THOMPSON	19,624,786	1,004.00	19,546.60	19,547	87,960
142	TOLLAND	39,751,860	2,403.50	16,539.16	16,539	74,426
143	TORRINGTON	75,898,310	4,232.44	17,932.52	17,933	80,696
144	TRUMBULL	112,977,339	6,615.36	17,078.03	17,078	76,851
145	UNION	1,970,930	82.21	23,974.33	23,974	107,884
146	VERNON	58,017,252	3,370.23	17,214.63	17,215	77,466
147	VOLUNTOWN	6,694,629	324.85	20,608.37	20,608	92,738
148	WALLINGFORD	106,000,056	5,644.11	18,780.65	18,781	84,513
<b>151</b>	<b>WATERBURY</b>	<b>282,765,759</b>	<b>18,163.79</b>	<b>15,567.55</b>	<b>15,568</b>	<b>70,054</b>
152	WATERFORD	49,962,587	2,655.59	18,814.12	18,814	84,664
153	WATERTOWN	46,500,792	2,756.24	16,871.10	16,871	75,920
154	WESTBROOK	17,796,499	678.15	26,242.72	26,243	118,092
155	WEST HARTFORD	171,599,108	9,640.51	17,799.80	17,800	80,099
156	WEST HAVEN	102,051,769	6,852.76	14,892.07	14,892	67,014
157	WESTON	52,617,530	2,258.58	23,296.73	23,297	104,835
158	WESTPORT	117,771,332	5,266.19	22,363.67	22,364	100,637
159	WETHERSFIELD	63,932,038	3,805.44	16,800.17	16,800	75,601
160	WILLINGTON	12,147,557	616.64	19,699.59	19,700	88,648
161	WILTON	83,227,433	3,826.45	21,750.56	21,751	97,878
162	WINCHESTER	22,999,899	1,104.66	20,820.79	20,821	93,694
163	WINDHAM	60,483,330	3,299.23	18,332.56	18,333	82,497

**2019-2020 Net Current Expenditures (NCE) per Pupil (NCEP)  
and 2020-2021 Special Education Excess Cost Grant  
Basic Contributions for the February Payment**

		(1)	(2)	(3)	(4)	(5)
District	District	NCE	Average Daily Membership (ADM)	NCEP 2018-19 (Col 1 /	State Agency Placement Basic Contribution (Col 3	Local Initiated Placement Basic Contribution (Col 3 x 4.5,
Code	Name	2019-2020	2019-2020.	2019-20..	Rounded	Rounded.
164	WINDSOR	69,894,318	3,917.95	17,839.51	17,840	80,278
165	WINDSOR LOCKS	33,036,287	1,626.17	20,315.40	20,315	91,419
166	WOLCOTT	35,271,818	2,348.32	15,020.02	15,020	67,590
167	WOODBRIIDGE	27,954,638	1,548.82	18,048.99	18,049	81,220
169	WOODSTOCK	19,430,724	1,287.57	15,091.00	15,091	67,910
201	DISTRICT NO. 1	10,605,312	356.00	29,790.20	29,790	134,056
204	DISTRICT NO. 4	18,198,262	874.91	20,800.15	20,800	93,601
205	DISTRICT NO. 5	41,171,790	2,199.50	18,718.70	18,719	84,234
206	DISTRICT NO. 6	16,288,128	714.11	22,808.99	22,809	102,640
207	DISTRICT NO. 7	19,011,530	930.00	20,442.51	20,443	91,991
208	DISTRICT NO. 8	26,431,242	1,490.00	17,739.09	17,739	79,826
209	DISTRICT NO. 9	19,801,166	888.50	22,286.06	22,286	100,287
210	DISTRICT NO. 10	36,589,125	2,314.68	15,807.42	15,807	71,133
211	DISTRICT NO. 11	5,901,342	246.14	23,975.55	23,976	107,890
212	DISTRICT NO. 12	18,050,956	562.17	32,109.43	32,109	144,492
213	DISTRICT NO. 13	33,591,780	1,526.06	22,012.10	22,012	99,054
214	DISTRICT NO. 14	31,239,535	1,370.24	22,798.59	22,799	102,594
215	DISTRICT NO. 15	70,298,312	3,705.06	18,973.60	18,974	85,381
216	DISTRICT NO. 16	35,299,796	2,115.26	16,688.16	16,688	75,097
217	DISTRICT NO. 17	38,393,678	1,976.95	19,420.66	19,421	87,393
218	DISTRICT NO. 18	29,051,040	1,289.18	22,534.51	22,535	101,405
219	DISTRICT NO. 19	18,127,094	878.00	20,645.89	20,646	92,907
<b>Total</b>		<b>9,010,725,628</b>	<b>507,122</b>	<b>3,210,286</b>	<b>3,210,293</b>	<b>14,446,284</b>

# Bridgeport Public Schools



Michael Testani  
Superintendent

**DRAFT**

**January 2021**

# Budget Request 2021-22

# Table of Contents

Part	Title
1	<b>Fiscal Framework: Goals and Challenges</b>
2	<b>Budget Overview: 2020-21</b>
3	<b>Budget Request: 2021-22</b>
	<ul style="list-style-type: none"> <li>○ <b>Essential Need: Non-discretionary Costs</b></li> <li>○ <b>Supplemental Need: Discretionary Services</b></li> </ul>
4	<b>Appendix: Grant-funded Services</b>



## Vision

*Bridgeport Public Schools envisions a culturally responsive, high-performing learning environment where students thrive academically, socially, emotionally and civically.*

## Mission

*We model excellence and equity in education for every child at every level by focusing on quality instruction and providing efficient systems and structures in schools to sustain a culture committed to success.*





## Part 1

# FISCAL FRAMEWORK: Goals and Challenges

- District Enrollment**
- NCEP**
- Fiscal Goals**
- School Allocation Model**
- Fiscal Challenges**

# DISTRICT ENROLLMENT

38 School Sites: 29 Elementary/Middle + 8 High School + 1 Bridgeport Learning Center

Year	Date	Enrollment	Change	Notes
2021-22	10-1-21	20,000 <i>projected</i>	+670	<i>Enrollment may continue to be impacted by the pandemic.</i>
2020-21	10-1-20	19,330	-800	Claytor: +1 class Gr 8 & magnet seats.
2019-20	10-1-19	20,130	-134	Claytor: +1 class Gr 7 & magnet seats.
2018-19	10-1-18	20,384	-403	Claytor: + 1 class Gr 6 & magnet seats
2017-18	10-1-17	20,787	-264	Claytor: + 1 class Gr 5 & magnet seats
2016-17	10-1-16	21,051	+ 1	BMA: + Gr 12; Claytor Magnet Academy – January 2017
2015-16	10-1-15	21,050	-77	FCW: + Gr 12; BMA: + Gr 11; PK: + 9 classes [Smart Start + PDG], opened new Roosevelt & Black Rock addition
2014-15	10-1-14	21,127	+287	FCW: + Gr 11; BMA: + Gr 10; CSMA: + Gr 8 & Annex (K-1-2)
2013-14	10-1-13	20,856	+502	FCW: +Gr 9-10; BMA: +Gr 9; Discovery, Black Rock: +Gr 8, CSMA: +Gr 7

2019-20 EFS

SPED \$: % of Total Budget:	29.34%
Total SPED \$:	\$91,739,853

Students	10-1-19	%	10-1-20	%	Change
ALL	20,130		19,330		
SPED	3,520	17.49%	3,449	17.84%	-71 -.02%
ELL	4,031	20.02%	3,905	20.20%	-126 -.03%

# NCEP: Net Current Expenditures Per Pupil

October 2020 NCEP Report				
FIVE (5) DISTRICTS WITH HIGHEST ENROLLMENT				
District Code	District Name	NCE 2019-20	Average Daily Membership 2019-20	NCEP 2019-20
15	BRIDGEPORT	304,779,849	19,882	15,329
151	WATERBURY	282,765,759	18,164	15,568
93	NEW HAVEN	335,758,684	18,507	18,142
135	STAMFORD	304,510,805	16,114	18,897
64	HARTFORD	402,430,532	19,789	20,336

**Bridgeport is underfunded, in comparison to its peer districts.**

- Bridgeport is underfunded by approximately \$20M for each \$1,000 in NCEP it does not receive.
- **If Bridgeport were equitably funded with Hartford, as an example, Bridgeport's budget would rise by \$100M!**

**Of 166 CT school districts, ranked by NCEP, from highest to lowest:**


- **Bridgeport is #155.**

NCEP: Net Current Expenditures Per Pupil,  
Published by CSDE, based on the EFS Report, which  
includes General Funds, grants and in-kind services.

## NCEP and State SPED Excess Cost Grant

- The State **SPED Excess Cost grant** provides partial reimbursement for expenses incurred by districts for **SPED out of district (OOD) placements**.
  - The **district** is required to pay **4.5 times NCEP** for each OOD placement.
  - In addition, the district pays the **“percentage cap” of the balance of the cost**, which is determined annually.
- The **Excess Cost** grant pays the final remainder of the total cost.

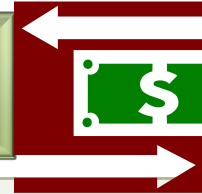
Year	Excess Cost CAP
FY20	29.11%
FY19	26.38%
FY18	27.56%
FY17	24.61%
FY16	22.37%



### Example

- For each Local Initiated OOD Placement, the district pays:
  - NCEP x 4.5
  - Plus: CAP x balance of the remaining cost
- **Example: An OOD placement has a total cost of \$100,000.**
  - The district pays: NCEP x 4.5 = \$68,981.
  - Plus: Cap @ **29.11%** x \$31,019 [ $\$100,000 - \$68,981$ ] = \$9,030.
  - **Total District Share = \$78,011.**
  - **State Excess Cost = \$21,989.**

# FISCAL GOALS



- 1 A Structurally Balanced Budget**  
*To maintain a structurally balanced budget, built on a comprehensive financial plan comprised of all fund sources, that ensures real cost management and the most effective educational program possible.*
- 2 School-based Budgeting Model**  
*To maintain and enhance the School-based Budgeting Model, grounded in empowerment and accountability at the school level.*
- 3 Fiscal Accountability**  
*To ensure fiscal accountability through continued integrity, transparency, reporting and systems management.*
- 4 Comprehensive Fiscal Management**  
*To engage in comprehensive fiscal management, encompassing analysis, interoffice communication, internal control and innovation, in order to secure resources, optimize resource utilization and ensure fiscal stability.*

# School Allocation Model

Empowerment

Accountability

Equity

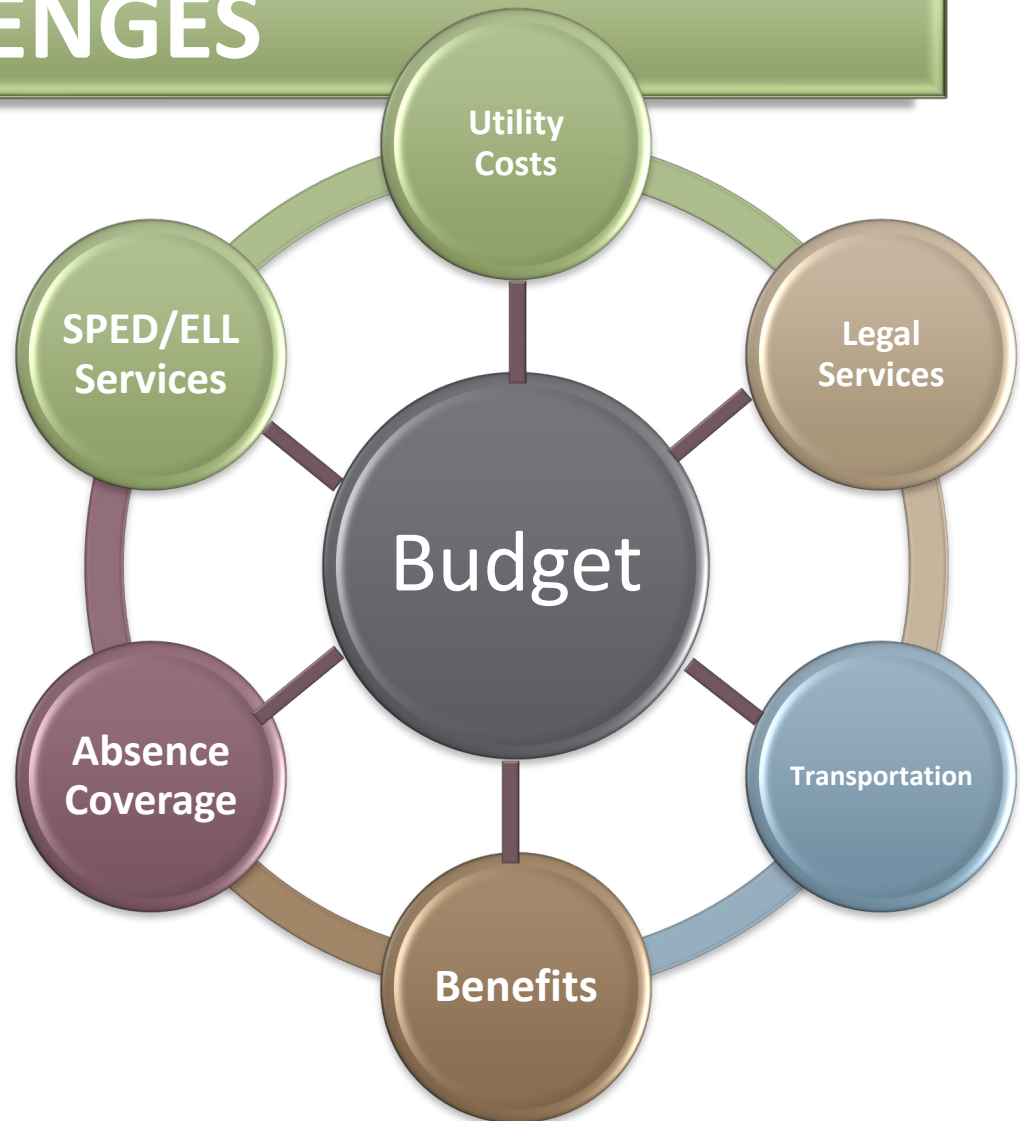
Transparency

## Core Components

1	<p><b>Position Allocation</b>  <i>Equitable and uniform staffing formulas, with consideration for school-specific needs.</i></p>
2	<p><b>Operating Allocation</b></p> <ul style="list-style-type: none"> <li>○ <b>\$20/student</b> (In FY21, increased to <b>\$25/student</b> with the CARES Act grant)</li> <li>○ <b>Continued Option:</b> deployment of discretionary funds for part-time personnel (hourly, per diem); e.g., interventionists, tutors etc.</li> </ul>
3	<p><b>Teacher's Choice Allocation</b></p> <ul style="list-style-type: none"> <li>○ <b>\$30/classroom teacher</b>, based on the first payroll in October.</li> <li>○ <b>In FY21, increased to \$50/teacher</b> with the CARES Act grant</li> <li>○ <b>School Specialty E-Card</b> (distributed via email)</li> </ul>
4	<p><b>Parent Involvement [Grant-funded]</b></p> <ul style="list-style-type: none"> <li>○ <b>\$8.73/student</b> in FY21 [Formula: 1% of Title I appropriation/projected register]</li> <li>○ <b>Elementary Schools = Title I; High Schools = State Priority Grant</b></li> <li>○ <b>Requires submission of a Budget Plan approved by: Principal &amp; PAC/PTSO President</b></li> </ul>

# FISCAL CHALLENGES

Challenge	District Action
<b>Utility Costs</b>	Energy Conservation
<b>Legal Services</b>	Training – knowledge of laws and regulations
<b>Transportation</b>	Efficient routing methods
<b>Special Education</b>	Intervention services
<b>Absence Coverage</b>	Monitoring through Frontline – absence management [KES]
<b>Benefits – Escalated Cost</b>	Reduced employer share in negotiated agreements





## Part 2

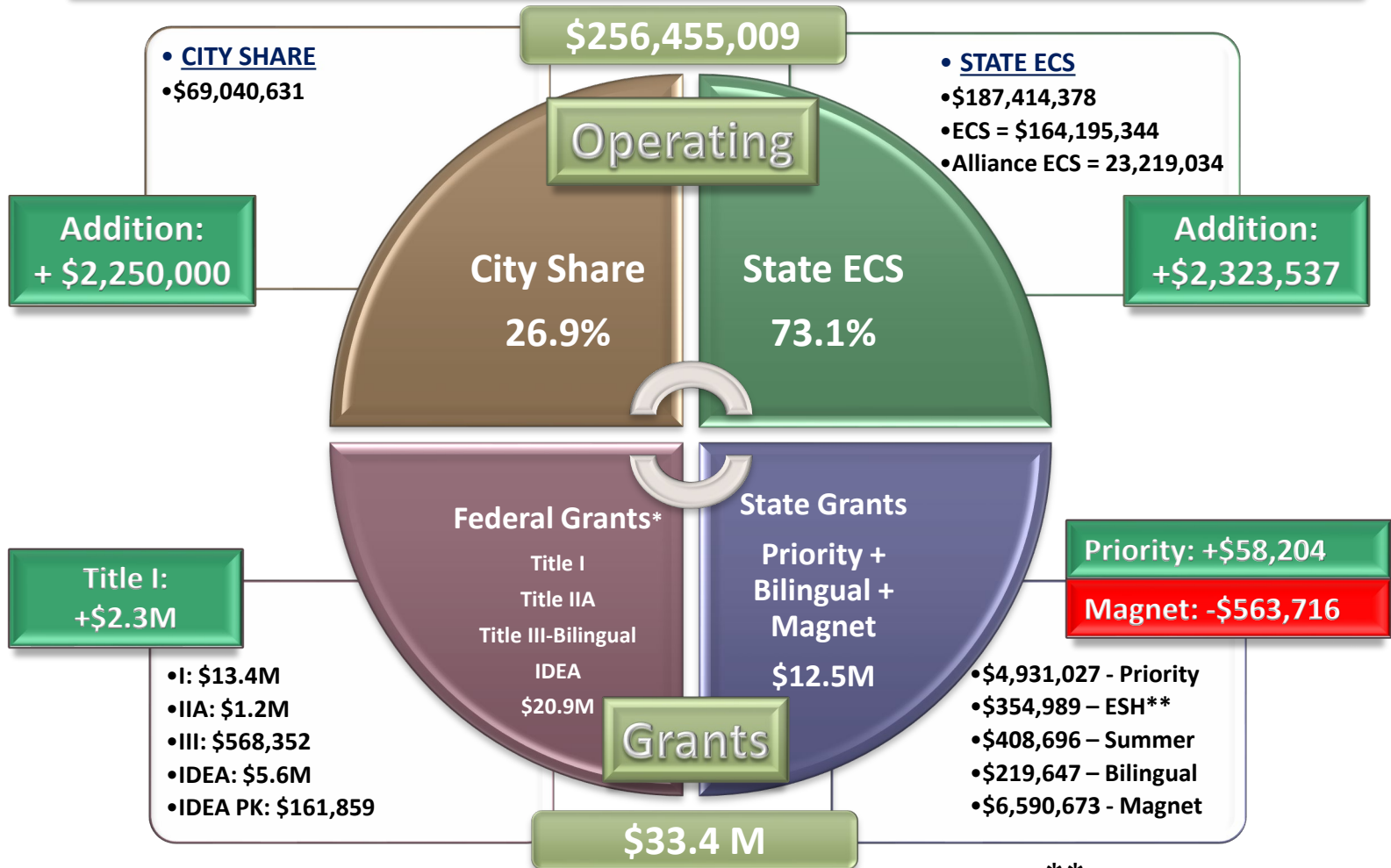
# BUDGET OVERVIEW: 2020-21 (Current School Year)

- District Budget: Operating Budget + Major Grants
- State/City Share
- Average Percentage Growth
- Cost Control Management
- SPED/ELL Services: Federal & State Grants



# DISTRICT BUDGET

# 2020-21



\* Including nonpublic school amounts

\*\* Priority Extended School Hours

## Operating Budget Comparison: FY20 to FY21

OPERATING FUNDS	FY21 Revenue Growth	Explanation	% Change
Alliance ECS	+\$2,323,537	• Addition to Alliance ECS appropriation	+0.92%
City Contribution	+\$2,250,000	• Addition to City Share	+0.89%
	+\$3,936,676		+1.82%

### Notes:

- **2019-20:** The district had a credit of \$1.4M for bus transportation, composed of two parts:
  - (1) WE Transport gave a credit of \$200,000;
  - (2) The City made a direct payment to WE Transport, \$1.2M.
- **2020-21:** The City contribution for bus transportation is as follows:
  - \$250,000: addition to the MBR (City Share)
  - \$500,000: direct City payment to WE Transport
  - \$750,000: Total
- **2020-21:** The shortfall for bus transportation, compared to FY20, was \$650,000.
  - This amount was offset by savings due to -5 days in the school calendar and deployment of CRF grant funds for transportation in accordance with guidelines.

# Operating Budget: State/City Share

BOE Budget	2020-21
City	69,040,631
State ECS	164,195,344
State Alliance ECS	23,219,034
Grand Total	256,455,009
Total Change	

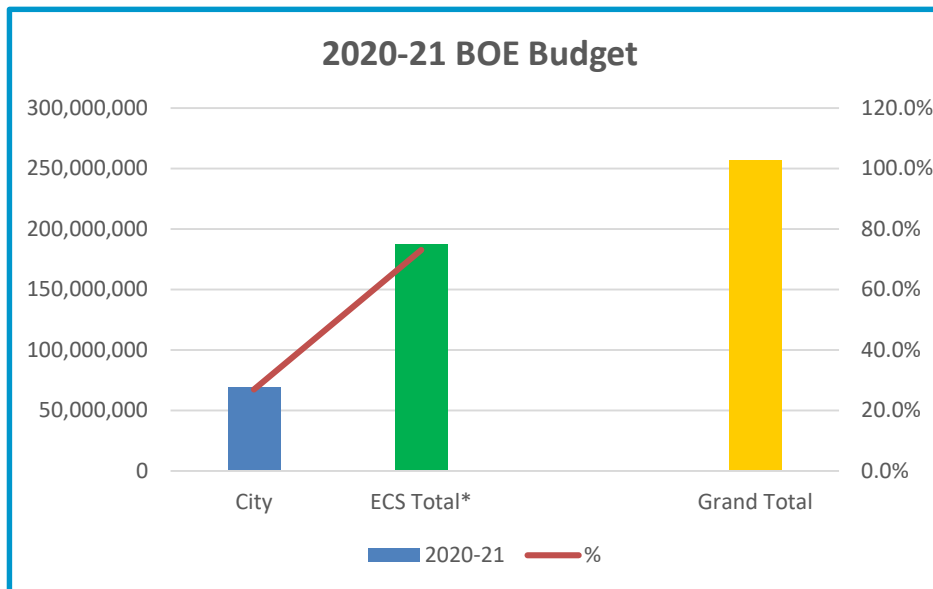
BOE Budget	2020-21	%	CHANGE
City	69,040,631	26.9%	2,250,000
ECS Total*	187,414,378	73.1%	2,323,537
Grand Total	256,455,009	100.0%	4,573,537
			1.82%

City %	State %
26.9%	73.1%

w/o Alliance	233,235,975
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**NOTE:**

\*State Alliance ECS: addition = +\$2,323,537



# OPERATING BUDGET: AVERAGE PERCENTAGE GROWTH

## AVERAGE PERCENTAGE GROWTH: 6 Years

**Avg/Yr**
**1.14%**

% Growth	Total Budget	2.45%	-0.45%	0.06%	1.36%	1.59%	1.82%
Year		2015-16	2016-17	2017-18	2018-19	2019-20	2020-21

	TOTAL	CITY	STATE
	% Growth	% Growth	% Growth
	w. Alliance	w. Alliance	w. Alliance
Year	Total Budget	Total Budget	Total Budget
2015-16	2.45%	1.05%	1.40%
2016-17	-0.45%	0.02%	-0.47%
2017-18	0.06%	0.16%	-0.10%
2018-19	1.36%	0.70%	0.65%
2019-20	1.59%	0.52%	1.06%
2020-21	1.82%	0.89%	0.92%
<b>Avg/Year:</b>	<b>1.14%</b>	<b>0.56%</b>	<b>0.58%</b>

*Average revenue growth of 1.14%/year is insufficient to keep pace with escalating costs, after taking into account the district's ongoing focused efforts at cost control and management.*

# Cost Control Management: *Examples*

Cost controls are built into the budget to optimize resources, on an *ongoing* basis.

AREA	Details	Amount	Explanation
<b>Transportation Contract</b>	WE Transport	<b>FY20-21-22: 1.06%, 1.5%, 1.4%</b>	Negotiated lowest possible rate structure <ul style="list-style-type: none"> <li>• FY21 Regular Bus = \$391.87/day = \$71,320/year</li> </ul>
<b>Free Bus (Field) Trips - Schools</b>	WE Transport	<b>\$22,500</b>	Up to ten (10) free trips per month, up to 100 in the school year, Bridgeport locale
<b>Copier/Print Services</b>	Xerox	<b>\$60,000 projected</b>	Renegotiated contract – 2018 <ul style="list-style-type: none"> <li>• New MFD equipment</li> <li>• PaperCut management software</li> <li>• Savings: \$30 - \$60,000/year</li> </ul>
<b>Substitute Staffing Service</b>	Kelly Educational Staffing*	<b>\$18,000 Year 1 \$25,000 Year 2/3</b>	Savings, as per the contract: <ul style="list-style-type: none"> <li>• \$1/placement (compared to FY18)</li> <li>• -1.5% mark-up in year 2/3 [if Fill Rate &lt; 90%]</li> <li>• -.5% mark-up in year 2/3 [if Fill Rate &gt;90% and &lt;97%]</li> </ul>
<b>Energy Usage</b>	Projected savings	<b>\$250,000</b>	Energy Conservation Campaign
<b>TOTAL</b>		<b>\$375,500</b>	

\*Kelly Educational Staffing is the district's substitute teacher service [effective 7/1/2018].

## SPED/ELL Services: Federal & State Grants

*Federal and State grant funding for SPED/ELL students has not kept pace with the significant growth in SPED/ELL enrollment in Bridgeport.*

Students	10-1-19	%	10-1-20	%	# Change	% Change
<b>ALL</b>	<b>20,130</b>		<b>19,330</b>			
<b>SPED</b>	<b>3,520</b>	<b>17.49%</b>	<b>3,449</b>	<b>17.84%</b>	<b>-71</b>	<b>-.02%</b>
<b>ELL</b>	<b>4,031</b>	<b>20.02%</b>	<b>3,905</b>	<b>20.20%</b>	<b>-126</b>	<b>-.03%</b>

Grant: SPED	FY20	FY21	Change	%	Notes
IDEA	\$5,444,454	\$5,592,156			SPED: mandated services
.....NPS	(99,288)	(99,288)			
.....NET	\$5,345,166	\$5,492,868	+\$147,702	+2.76%	
IDEA PK	\$160,722	\$161,859	+\$1,137	+0.7%	SPED: mandates
<b>TOTAL</b>	<b>\$5,605,176</b>	<b>\$5,754,015</b>	<b>+\$148,839</b>	<b>+2.66%</b>	

Grant: Bilingual/ESL	FY20	FY21	Change	%	Notes
State Bilingual	\$219,647	\$233,127	+\$13,480	+6.14%	ELL services
Title III-Bilingual	\$503,647	\$568,352			ELL services
.....NPS	(12,052)	(19,189)			
.....NET	\$491,595	\$549,163	+\$57,568	+11.71%	
<b>TOTAL</b>	<b>\$723,294</b>	<b>\$782,290</b>	<b>+58,996</b>	<b>+8.16%</b>	



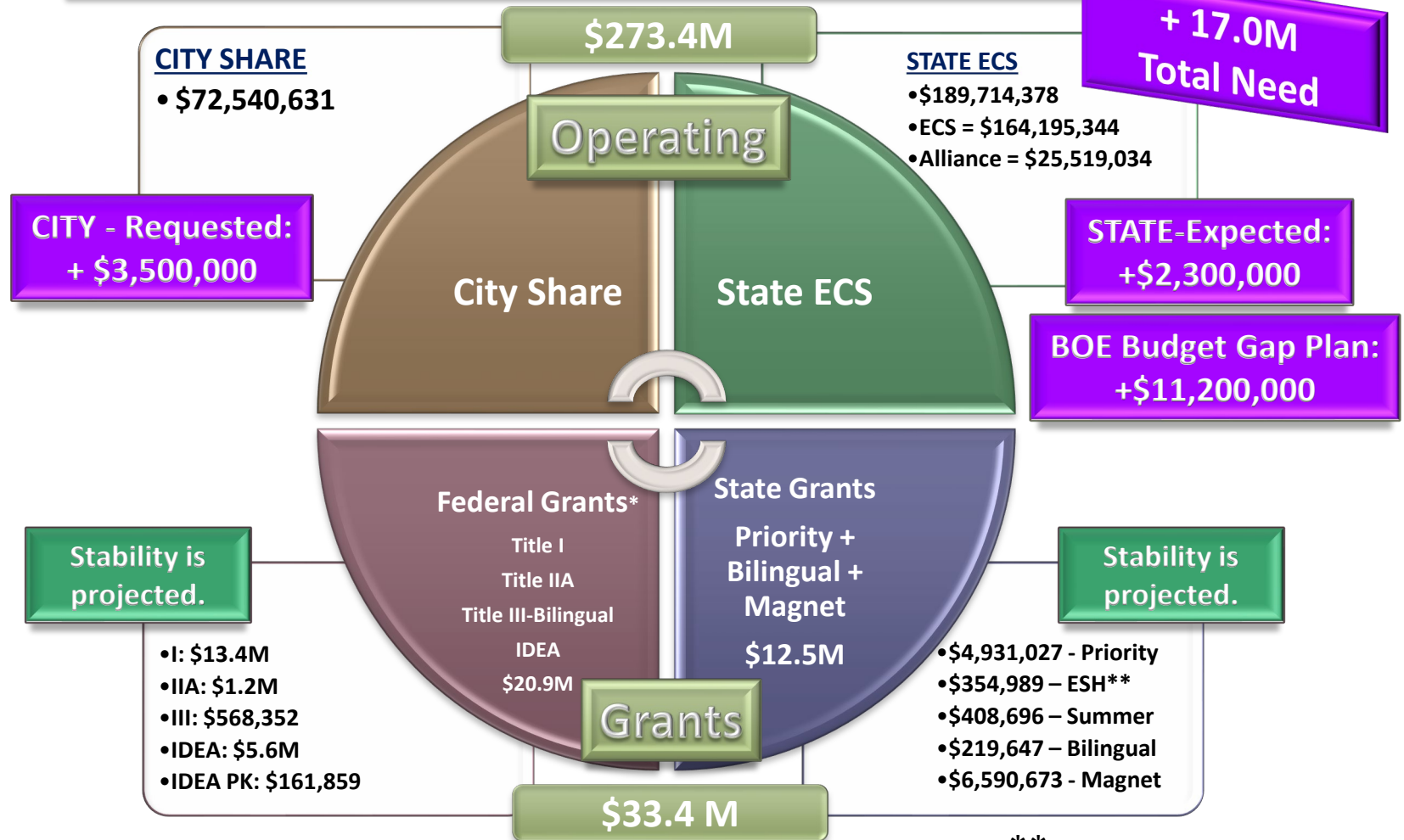
## Part 3

2021-22

# Operating Budget Request

- ❑ **Total Budget Request**
  - ❖ **Essential Need: Non-discretionary Costs – *to maintain services and fulfill mandates***
- ❑ **State and City Share**

# Operating Budget Request 2021-22



\* Excluding nonpublic school amounts

\*\* Priority Extended School Hours



## Essential Need: Non-Discretionary Costs...

**+17.0M**  
minimum

Area	Explanation	Projected Amount
<b>Collective Bargaining Agreements</b>	<ul style="list-style-type: none"> <li>Certified: BEA (Step movement) + BCAS 1.6%</li> <li>AFSCME_J 2%; Nurses 2%; BSCA_Z_LIUNA 2%; NAGE 2%</li> <li>Plus: Medicare, MERF, Social Security (as applicable)</li> </ul>	<b>\$4,760,000</b>
<b>Health Insurance</b>	<ul style="list-style-type: none"> <li>Projected <b>6.0%</b> Growth Trend - <b>Active Employees and Retirees</b></li> </ul>	<b>\$3,540,000</b>
<b>MERF</b>	<ul style="list-style-type: none"> <li><b>18.25%, increased by 2.0% from 16.25%</b></li> </ul>	<b>\$1,000,000</b>
<b>Special Education</b>	<ul style="list-style-type: none"> <li>Projected escalated <b>costs (including OOD)</b></li> </ul>	<b>\$1,000,000</b>
<b>Transportation</b>	<ul style="list-style-type: none"> <li>Maintain transportation limits, after \$1.4M credit in FY20 &amp; .5M credit - FY21</li> <li>As per the transportation contract, +1.5%.</li> </ul>	<b>\$500,000</b> <b>\$350,000</b>
<b>Internal Service Fund</b>	<ul style="list-style-type: none"> <li>In FY21, \$2.0M from the pre-FY19 (CT Partnership) surplus was applied.</li> </ul>	<b>\$2,000,000</b>
<b>Internal Service Fund</b>	<ul style="list-style-type: none"> <li>In FY21, \$3.0M from FY20 surplus was applied.</li> </ul>	<b>\$3,000,000</b>
<b>Vacancy/Fill Factor</b>	<ul style="list-style-type: none"> <li>Allowance to annualize FY21 new hires and fill carried over vacancies.</li> </ul>	<b>\$2,050,000</b>
<b>Reserve</b>	<ul style="list-style-type: none"> <li>Reserve Fund [including offsets for potential grant revenue shortfalls]</li> </ul>	<b>\$300,000</b>
<b>CREDITS</b>		
<b>Turnover Savings</b>	<ul style="list-style-type: none"> <li>Staff Turnover (Attrition) Savings – Projected <i>[Turnover savings generally result when an employee retires and is replaced by a new employee at an entry level salary.]</i></li> </ul>	<b>(\$1,500,000)</b>
<b>TOTAL</b>		<b>\$17,000,000</b>

**\$17.0M = +6.6%**

## Essential Need: Non-Discretionary Costs...

Area	Explanation	Projected Amount
<b>Collective Bargaining Agreements</b>	<ul style="list-style-type: none"> <li>• Certified: BEA (Step movement) + BCAS 1.6%</li> <li>• AFSCME_J 2%; Nurses 2%; BSCA_Z_LIUNA 2%; NAGE 2%</li> <li>• Plus: Medicare, MERF, Social Security (as applicable)</li> </ul>	<b>\$4,760,000</b>

Personnel Category	CBA Amount - Projected
<b>BEA - Teachers</b>	<b>\$4,057,000</b>
<b>BCAS – Administrators and Supervisors</b>	<b>\$174,000</b>
<b>AFSCME &amp; “J” Unaffiliated</b>	<b>\$151,000</b>
<b>Nurses</b>	<b>\$56,000</b>
<b>Liuna</b>	<b>\$14,000</b>
<b>NAGE</b>	<b>\$170,000</b>
<b>Trades</b>	<b>\$38,000</b>
<b>City Supervisors &amp; “Z” Unaffiliated</b>	<b>\$100,000</b>

# 2021-22 Operating Budget Request: CITY Appropriation

**+ \$3.5M  
Requested City  
Share**

## Requested CITY Revenue

- CITY = +\$3.5M**  
 = +1.36% of total budget  
 = +5.07% of city share
- \$ .5M** = to maintain the FY 21 direct payment to WE Transport.
- \$.65M** = to compensate for the funds not allocated in FY21 to maintain the \$1.4M credit in FY20.
- \$2.35M** = to contribute *partially* to non-discretionary costs, including salary increases (stipulated in collective bargaining agreements), health insurance/MERF growth.

	TOTAL	CITY	STATE
	% Growth	% Growth	% Growth
	w. Alliance	w. Alliance	w. Alliance
Year	Total Budget	Total Budget	Total Budget
2015-16	2.45%	1.05%	1.40%
2016-17	-0.45%	0.02%	-0.47%
2017-18	0.06%	0.16%	-0.10%
2018-19	1.36%	0.70%	0.65%
2019-20	1.59%	0.52%	1.06%
2020-21	1.82%	0.89%	0.92%
<b>Avg. Year:</b>	<b>1.14%</b>	<b>0.56%</b>	<b>0.58%</b>

**+1.36% in FY21 equates to average growth in the City share of the total budget = .67%/year (7 years).**

## 2020-21 Budget: Closing the Gap

**+17.0M  
ESSENTIAL  
Monetary Need**

Source	Requested \$	% Growth	Notes
<b>CITY</b>	<b>\$3.5M</b>	<b>+1.36%</b>	This equates to average growth in the City share of total budget = .67%/year (7 years).
<b>STATE</b>	<b>\$2.3M</b>	<b>+0.9%</b>	The tentative state budget specifies +\$2.3M (est.) in FY22 Alliance ECS.

Source	Projected \$		Notes
Internal Service Fund	\$3,500,000		FY20 operating budget surplus on reserve in ISF.
Internal Service Fund	\$1,000,000		Anticipated FY21 surplus in the ISF.
FY21 Operating Budget	\$2,000,000		Anticipated FY21 surplus, due to strict cost management and COVID19-related savings. In effect, the \$2M pre 2018-19 ISF surplus, if not used in FY21, will carry forward to FY22.
Grant Revenue	\$1,000,000		Apply \$1M in Title I to eligible services, pending confirmation of FY22 appropriation.
Grant Revenue	\$1,000,000		Apply \$1M in rolled CARES Act funds to eligible expenses; e.g., Building Subs.
GAP Resolution Strategies	\$2,700,000		Includes Deficit Prevention Mode and other strategies.

# 2020-21 Budget: Closing the Gap

**+17.0M  
ESSENTIAL  
Monetary Need**

## GAP RESOLUTION STRATEGIES – After Revenue/Savings

- **The Budget Gap Plan will include, as in prior years, the following strategies:**
  - Position consolidation (in alignment with register projections)**
  - Position conversions after attrition**
    - e.g., 12-month AP vacancy to 10-month AP position**
  - Position/Program adjustments – to generate savings, while enhancing effectiveness and operational efficiency.**
  - Curriculum/Technology Renewal: utilization of grants in lieu of funds traditionally allocated in the operating budget.**
  - Deficit Prevention Mode:**
    - Position control**
    - Procurement control**
    - Internal controls**

# 2020-21 Budget: Closing the Gap

**+17.0M  
ESSENTIAL  
Monetary Need**

## CLOSING THE GAP – After Revenue/Savings

### ❑ Deficit Prevention Mode:

Component	Key Elements
<b>Position Control</b>	<ul style="list-style-type: none"> <li>District Office vacancies are reviewed to re-assess need and generate savings.*</li> <li>Effective 3/1/21, employment of new teacher hires will cease, except in shortage areas. Long-term substitutes will cover vacant positions.</li> <li>The district derives savings when vacant positions are covered by substitute personnel, due to a lack of certified and/or qualified candidates.</li> </ul>
<b>Procurement Control</b>	<ul style="list-style-type: none"> <li>Stringent enforcement is in place to ensure orders are processed for services and supplies that are mandated or essential only; and at economical cost.</li> </ul>
<b>Internal Controls</b>	<ul style="list-style-type: none"> <li>Restrictions, approval workflows and cost-effective practices are applied rigorously to all services, personnel and non-personnel.</li> </ul>

\* The district remains in a Hiring Freeze, which means that any District Office vacancy is carefully reviewed in order to determine the cost-efficient options for maintaining district operations; e.g., (1) Is it possible to eliminate the position and maintain productivity levels, due to reductions in workload and/or introduction of operational efficiencies?; (2) If the position is required, can hiring be delayed?; (3) If specified services are required, what are the least costly options for providing the services, in compliance with all applicable regulations?

# What does the OPERATING BUDGET fund?

Essential and mandated services to support the educational program

- Principals & Assistant Principals [& coverage for extended absence]
- School Clericals
- Teachers: classroom, core instruction – all subjects, ELL, SPED, TAG [& absence coverage]
- Special education (SPED) paraprofessionals [& coverage for long-term absence]
- SPED Services: Psychologists, social workers, speech/language, hearing impaired, occupational therapy
- Guidance Counselors: HS, middle grades, elementary (1D/W)

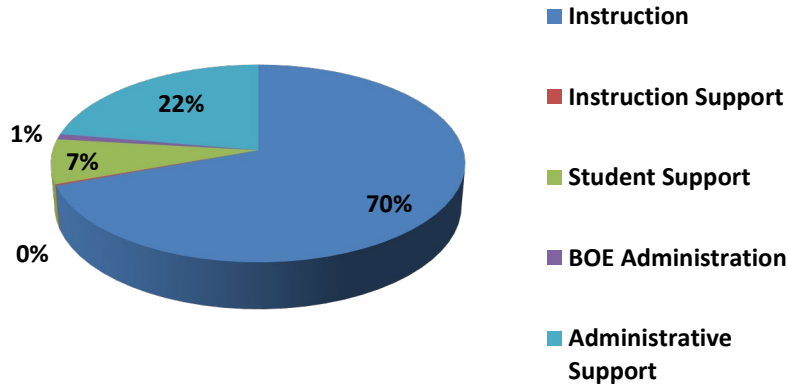


- Athletics Program
- Nurses
- Security Officers
- Transportation
- Legal Services
- Operating Budget for Schools [\$20/pp]
- Curriculum renewal (with Title I, Title IIA, Title IV, IDEA, State Priority grant)
- Summer: HS Credit Recovery, SPED Extended School Year (ESY)
- Adult Education (plus State grant)

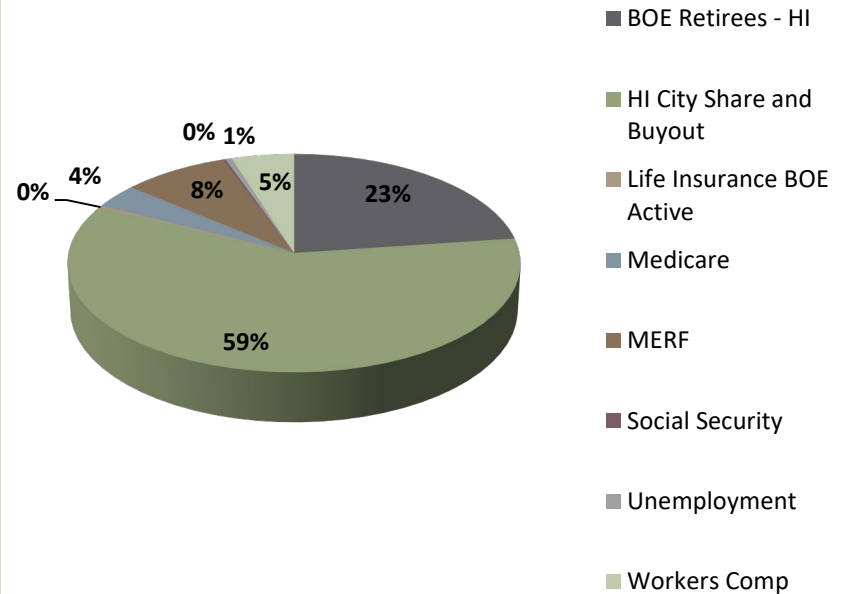
	Superintendent	
Finance: Budget/Financial Reporting, Payroll/Benefits, Business, Transportation	Executive Directors	Human Resources
Technology: Infrastructure management and support	Facilities: Custodial services and building maintenance/repairs	Data Management Systems
Instruction & Professional Development		Student Counseling & Parent Partnership

# Operating Budget: Components by %

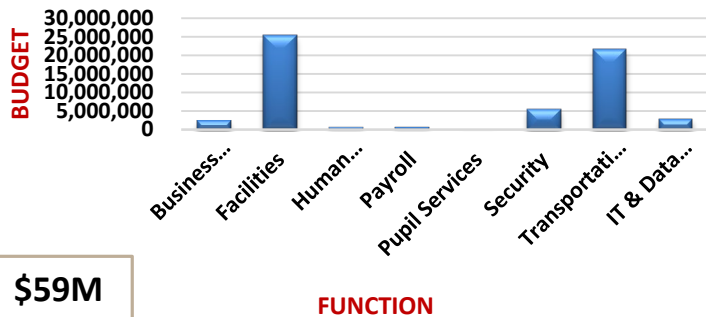
**2021-22**  
**Operating Budget**  
*Including benefits*



**2021-22**  
**Benefits - Cost Summary**



**Administrative Support**



**\$59M**

HI = Health Insurance

**\$59.2M**



# Core Curriculum Renewal Cycle

*The district is focused on optimization of resources to meet core academic objectives.*

Subject Area	Program	Grades	Initial	# Years	Cost	Done ✓
Literacy*	McGraw-Hill Reading Wonders	K-1-2-3	2019-20	6 years	\$1,150,021	✓
	Reading Wonders	4-5-6	2020-21	6 years	\$1,048,725	✓
	TBD	7-8	2021-22	TBD	TBD	
	TBD	9-12	2022-23	TBD	TBD	
Mathematics*	IReady Math Solution	K-1-2	2019-20	5 years	\$522,839	✓
	HMH Into Math	2-3-4-5	2021-22	6 years	TBD – Est. \$1,114,817	
	HMH Into Math	6-7-8	2020-21	6 years	\$794,787	✓
	TBD	9-12	2022-23	TBD	TBD	
	MobyMax Math	K-8	2019-20	3 years	\$46,000	✓
Science	HMH Science Dimensions	K-5	2017-18	5 years	\$415,934	✓
	IQWST Science	6-7-8	2018-19	6 years	\$390,729	✓
Social Studies	TBD	7-12	2021-22	TBD	TBD	

\*with annual replenishment of consumable books

# Budget Request 2021-22

## SUMMARY

**ESSENTIAL NEED = \$17.0M**

<b>TOTAL REQUEST</b>		<b>\$17M</b>		<b>+ 6.6%</b>
	<b>City Share</b>	<b>Request</b>	<b>\$3.5M</b>	<b>+ 1.36%</b>
		<b>\$.5M + \$3.0M</b>		
	<b>State Share</b>	<b>Request</b>	<b>\$2.3M</b>	<b>+ .9%</b>
<b>FISCAL FACTS</b>				
<b>Student Enrollment</b>	<b>10-1-20</b>			<b>19,330</b>
		<b>SPED</b>		<b>17.84%</b>
		<b>ELL</b>		<b>20.20%</b>
<b>Average Operating Budget Growth</b>	<b>6 years</b>			<b>1.14%/year</b>
<b>Bridgeport NCEP</b>	<b>Oct 2020</b>			<b>\$145,239</b>
		<b>NCEP Rank</b>	<b>CT Districts</b>	<b>#155 of 166</b>



## Part 4

# APPENDIX: Grant-funded Services

- ❑ **State and Federal Grants: FY19 to FY20**
- ❑ **Summary Descriptions**
  - ❖ **Alliance ECS**
  - ❖ **Priority**
  - ❖ **Title I**
  - ❖ **Title IIA**
  - ❖ **Title IV**
  - ❖ **IDEA**

## State Grant Comparison..... FY20 to FY21

State Grant	From FY20	To FY21	Change	%	Notes
Priority Grant - MAIN	\$4,865,173	\$4,931,027	+\$65,854	+ %	
Priority Grant - SUMMER	\$411,288	\$408,696	<b>(-\$2,592)</b>	<b>-1.9%</b>	
Priority Grant - ESH	\$360,047	\$354,989	<b>(-\$5,058)</b>	<b>-.53%</b>	
State Bilingual	\$271,596	\$219,647	<b>(-\$51,949)</b>	<b>-19.13%</b>	
Adult Education	\$2,139,612	\$2,152,546	+\$	+%	
Aquaculture/ASTE*	\$1,921,275	\$1,927,048	+\$5,773	+30%	FY19: +379,331 FY18: - \$36,166 FY17: - \$237,596 FY16: - \$100,828
Inter-district Magnet: Discovery, FCW High Schools	\$7,154,389	\$7,013,025 <b>projected</b>	<b>-\$141,364</b>	<b>-1.98%</b>	<b>Based on 10-1-20 registers</b>
Open Choice	\$103,233	\$103,233 <b>projected</b>	0	0	BMA: suburban students = ?? in FY21
SPED Excess Cost (out of district): Type I + Type II (excl. DCF cases)	Capped Entitlement @29.11%	Capped Entitlement @29.11% <b>Projected</b>			FY20: 29.11% FY19: 26.38% FY18: 27.56% FY17: 24.61% FY16: 22.37% FY15: 19.15%

\*AQUA/ASTE: By statute, if a local board of education receives an increase in ASTE funds over the amount received in the prior fiscal year, such increase shall not be used to supplant local funding for educational purposes.

## Federal Grant Comparison... FY20 to FY21

Federal Grant	From FY20	To FY21	CHANGE	% Change	Notes
<b>Title I</b>	\$11,043,401	\$13,396,621	+\$2,353,220	+21.31%	PK grant shortfalls covered in Title I.
.....NPS	(335,080)	(343,261)			
.....NET	\$10,707,693	\$13,053,360			
<b>Title IIA</b>	\$1,107,988	\$1,205,977	+\$97,989	+8.8%	
.....NPS	(66,079)	(71,497)			
.....NET	\$1,041,909	\$1,134,480			
<b>Title III-Bilingual</b>	\$503,647	\$568,352	+\$64,705	+12.84%	Bilingual/ESL education
.....NPS	(12,052)	(19,189)			
.....NET	\$491,595	\$549,163			
<b>IDEA [Special Education]</b>	\$5,444,454	\$5,592,156	+\$147,702	+2.7%	Special Education – mandated services
.....NPS	(99,288)	(99,288)			
.....NET	\$5,345,166	\$5,492,868			
<b>Title IVA</b>	\$669,596	\$795,895	\$125,999	+18.8%	<ul style="list-style-type: none"> <li>• Rounded Educational Opportunities, including <b>Math 6-7-8.</b></li> <li>• Safe/Healthy Students</li> <li>• Professional Learning in Use of Technology in Instruction</li> </ul>
.....NPS	(39,135)	(44,692)			
.....NET	\$630,461	\$751,203			
<i>Targeted supplemental services, pursuant to the legislation</i>					

# ALLIANCE ECS

Note: as incorporated in the  
Operating Budget Plan

**\$23.2M**

*District strategies to increase student outcomes & close achievement gaps in the areas of  
Talent, Academics, Climate and Operations*

- Elementary Level: Intervention component of Prep/Enhancement Teacher Allocation
  - District Assessment Coordinator
  - Guidance Counselors - Elementary School
  - School/Media Specialists
  - Special Education/Resource Teachers – Prevention Component
  - District Academic Team
    - ❖ Executive Director, Secondary Education
    - ❖ @ 30%: Executive Directors-Elementary Education (2); Executive Director-Early Childhood Education; Director, Bilingual/World Languages.
  - Academic Support Team – Instructional Technologist
  - Computer Technicians (2)
- High School Academy Support [Bassick Auto Shop]
  - Technology:
    - ❖ E-Rate Category 2 (Local Share)
    - ❖ Symantec Security for BPS Network
    - ❖ Report Card software
    - ❖ SchoolSite Demographics software
  - Operations Support
    - ❖ Utilities
    - ❖ Transportation
    - ❖ Xerox XPS
  - Discretionary operating allocation (schools)
  - AEDS: Service Plan
  - Curriculum/Technology Renewal



# STATE PRIORITY GRANT [with ESH & Summer]

*Improve student achievement and enhance educational opportunities*

*FOCUS: Extended Day Kindergarten, Reading/math instruction, dropout prevention, parent involvement, technology (instruction & parent communication)*

- |  |  |
|--|--|
| <ul style="list-style-type: none"> <li>○ District Office: Early Childhood Office: Clerical; Grants Office Staff</li> <li>○ 50 Kindergarten Teachers @ 50% (25 FTE)</li> <li>○ Academic Support Team – Instructional Technologists</li> <li>○ In-School Suspension Officers</li> <li>○ Social Workers: District-wide Support</li> <li>○ Assistant Principal @FCW</li> <li>○ Bridgeport Military Academy:             <ul style="list-style-type: none"> <li>❖ JROTC Instructors</li> <li>❖ AMR/EMT Course</li> </ul> </li> <li>○ Clerical Assistants: BMA, FCW</li> <li>○ Turnaround Arts Support (e.g., summer conference, Facilitator release)</li> </ul> | <ul style="list-style-type: none"> <li>○ Parent Involvement-High Schools (parity with Title I per capita)</li> <li>○ Computer Literacy teachers – when part of the schools’ prep/enhancement allocations</li> <li>○ College Board SAT Program (grade 12)</li> <li>○ ESH: Extended School Hours             <ul style="list-style-type: none"> <li>❖ RFP Internal District Competition to select schools to conduct ESH programs, within specified guidelines.</li> <li>❖ Includes CSMA Main &amp; Annex Programs (voluntary program, grades K-6).</li> </ul> </li> <li>○ Summer Program             <ul style="list-style-type: none"> <li>❖ Summer mandated literacy support programs: Early Reading Success, ESY</li> </ul> </li> <li>○ Curriculum/Technology Renewal</li> </ul> |
|--|--|



# TITLE I

\$13.4M

*Meet the educational needs of children in the nation's highest-poverty schools – to obtain a high-quality education & reach, at a minimum, proficiency on academic standards*

- **District Office:**
  - ❖ Early Childhood Office: clerical
  - ❖ Grants Office staff
- **PreKindergarten: 3 teachers + 3 paraprofessionals @ Claytor, Johnson, Skane**
- **School Readiness PK: Excess operating cost for personnel**
- **Smart Start PK: Excess operating cost for personnel**
- **Discovery PK: Excess operating cost for personnel**
- **Paraprofessionals:**
  - ❖ Instructional Assistants [Kindergarten (school-specific funding), bilingual]
  - ❖ Special Education Assistants
- **SRBI Teachers – in the schools' prep/enhancement allocations**
- **Parent Involvement -Elementary school allocations (1%)**
- **Security/Custodial Fees - Parent involvement events (restricted to a maximum of two/school per month.**
- **School Parent Rooms - Telephone Charges**
- **Annual Parent Convention**
- **Dibels K-3 Assessment**
- **Curriculum/Technology Renewal**





# TITLE IIA

*Recruitment & professional development --- strengthen the quality & effectiveness of teachers, principals and other school leaders*

- **Human Resources:**
  - ❖ HR Recruiter/TEAM Facilitator
  - ❖ HR Support Specialist
  - ❖ HR Associate
- **Executive Directors-Elementary Education (2); Executive Director-Early Childhood Education; Director, Bilingual/World Languages Education @ 40%**
- **Recruitment initiatives**
- **Teach for America - New Teachers in shortage areas**
- **New Teacher Induction/Orientation Support**
- **Protraxx:**
  - ❖ Continuing Education Software
  - ❖ Teacher Evaluation System
- **Professional development conferences**
- **Professional Development - Curriculum Renewal Initiatives**
- **Professional Development – supplies, materials & services**



# TITLE IV (initiated in FY18)

**\$795,895**  
[including NPS]

## *Student support and academic enrichment grant*

### FOCUS:

- **Rounded Educational Opportunities**
  - ❖ **Minimum: 20% of total**
- **Safe and Healthy Students**
  - ❖ **Minimum: 20% of total**
- **Technology: Professional Learning and Infrastructure**
  - ❖ **Infrastructure: limited to a maximum of 15% of the total amount allocated to Technology.**

### DISTRICT PLAN

- **STEM: mathematics curriculum renewal**
- **STEM: science professional development**
- **World Languages: course materials**
- **HS – Advanced placement courses**
- **School Plans:**
  - ❖ **Bullying Prevention Plans**
  - ❖ **Chronic Absenteeism Reduction Plans**
  - ❖ **HS Dropout Prevention Plans**
- **Parent Involvement – related to Title IVA initiatives**
- **ISS Officer @Harding High School – Climate Improvement Program**
- **Technology:**
  - **Professional development in the use of on-line resources to personalize learning and improve academic achievement.**
  - **Computer Devices/Supplies**



# IDEA 611 & 619 [Special Education]

## *Federal funding for the education of children with disabilities*

- Transition Center Services
- Special Education Ombudsman
- Skane: Special Education – PK Teachers and Paraprofessional
- Special Education Assistants
- Therapeutic Support Facilitators (TSF)
- Behavior Support Trainer
- Recreation Therapist
- Certified Nursing Assistant
- PPT and evaluation support
- Substitute SPED Para Services
- Assistive Technology
- Special Education Classes – instructional materials and services
- CPI classes – instructional materials

**IDEA 611: K-12**  
**IDEA 619: PK**



# Bridgeport Public Schools



## FOUNDATIONAL PILLARS OF EXCELLENCE

**Student  
Achievement**

**Curriculum &  
Instruction**

**Parent/Family  
& Community**

**Engagement,  
Recruitment &  
Retention**

**FISCAL RESOURCES**

**BRIDGEPORT SCHOOL DISTRICT**

**2021-22 BUDGET REQUEST: TALKING POINTS**

**1-4-21**

- **Bridgeport is in the lowest level on the economic scale among all school districts in Connecticut.**
- The district’s enrollment is approximately **20,000 students** [19,330 as of 10-1-2020], the largest in Connecticut.
- Within the total, there has been growth in *special education students and English language learners, our neediest students.*

10-1-2020	Enrollment	Percentage
<b>Total Enrollment</b>	<b>19,330</b>	
<b>Special Education Students</b>	<b>3,449</b>	<b>17.84%</b>
<b>English Language Learners</b>	<b>3,905</b>	<b>20.2%</b>

- **Bridgeport, as one of the nation’s highest poverty districts, serves breakfast and lunch at no cost to all enrolled students without collecting household applications, under the Community Eligibility Provision (CEP) of the National School Lunch Program.**
  - The district is reimbursed using a formula based on the percentage of students categorically eligible for free meals, based on their participation in other specific means-tested programs, such as the Supplemental Nutrition Assistance Program (SNAP) and Temporary Assistance for Needy Families (TANF).
- **As to our education budget, it is an established fact that Bridgeport is grossly underfunded, in comparison to its peer districts.** Compare Bridgeport’s NCEP to the peer districts.

October 2020 NCEP Report				
FIVE (5) DISTRICTS WITH HIGHEST ENROLLMENT				
District	District	NCE	Enrollment	NCEP
Code	Name	2019-20	2019-20	2019-20
15	<b>BRIDGEPORT</b>	304,779,849	19,882	15,329
151	<b>WATERBURY</b>	282,765,759	18,164	15,568
93	<b>NEW HAVEN</b>	335,758,684	18,507	18,142
135	<b>STAMFORD</b>	304,510,805	16,114	18,897
64	<b>HARTFORD</b>	402,430,532	19,789	20,336

**BRIDGEPORT SCHOOL DISTRICT**

**2021-22 BUDGET REQUEST: TALKING POINTS**

**1-4-21**

- Bridgeport is underfunded by \$20M for each \$1,000 in NCEP it does not receive. If Bridgeport were equitably funded with Hartford, as an example, Bridgeport’s budget would rise by \$100M!
- **In Bridgeport, the City’s percentage contribution to the total education budget is 26.9%, while the State contributes the balance, 73.1%.**
  - Evidently, **Bridgeport relies substantially on State funding.**

BOE Budget	2020-21	BOE Budget	2020-21	%	CHANGE
City	69,040,631	City	69,040,631	26.9%	2,250,000
State ECS	164,195,344	ECS Total*	187,414,378	73.1%	2,323,537
State Alliance ECS	23,219,034				
Grand Total	256,455,009	Grand Total	256,455,009	100.0%	4,573,537
Total Change					1.82%

w/o Alliance	233,235,975
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**NOTE: The City also contributed \$500,000 in a direct payment to WE Transport.**

- **Growth in the total operating budget: 6-year period**
  - **Average Growth/Year = + 1.14%**
  - Average revenue growth of 1.14%/year is insufficient to keep pace with escalating costs, after considering the district’s ongoing focused efforts at cost control and management.

% Growth	Total Budget	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21
	Year	2.45%	-0.45%	0.06%	1.36%	1.59%	1.82%

	TOTAL	CITY	STATE
Year	% Growth	% Growth	% Growth
2015-16	2.45%	1.05%	1.40%
2016-17	-0.45%	0.02%	-0.47%
2017-18	0.06%	0.16%	-0.10%
2018-19	1.36%	0.70%	0.65%
2019-20	1.59%	0.52%	1.06%
2020-21	1.82%	0.89%	0.92%
<b>Avg/Year:</b>	<b>1.14%</b>	<b>0.56%</b>	<b>0.58%</b>

**BRIDGEPORT SCHOOL DISTRICT**

**2021-22 BUDGET REQUEST: TALKING POINTS**

**1-4-21**

- **2021-22: BUDGET REQUEST**

- Requested CITY Revenue: **+3.5M**

Component \$	Description
<b>\$.5M</b>	to maintain the City's FY 21 direct payment to WE Transport = \$500,000.
<b>\$.65M</b>	to compensate for the funds not allocated in FY21 to maintain the \$1.4M credit to the WE Transport account in FY20 <ul style="list-style-type: none"> <li>▪ <b>FY20:</b> \$1,400,000 = \$200,000 discount from WE Transport + \$1.2M direct payment by the City.</li> <li>▪ <b>FY21:</b> \$750,000 = \$500,000 direct City payment + \$250,000 added to the MBR City share.</li> </ul>
<b>\$2.35M</b>	to contribute <i>partially</i> to non-discretionary costs, including salary increases (stipulated in collective bargaining agreements), health insurance/MERF growth.

- Equates to:

Percentage	of the...
<b>+1.36%</b>	<b>total budget</b>
<b>+5.07%</b>	<b>city share</b>

\*\*\*\*\*

**BRIDGEPORT SCHOOL DISTRICT**

**FOOD AND NUTRITION SERVICES (FNS): 2021-22 BUDGET PLAN**

Code	Account Title	2017-18	2018-2019	2019-20	2020-21		12/28/20	2021-22 NOTES
		Actual.	Actual..	Actual...	Projected.	.	Projected..	
<b>REVENUE</b>								
41620	CATERING SALES	\$5,267	\$7,957	\$3,371	\$5,000		\$5,000	
41621	STUDENT SALES	\$206,696	\$236,735	\$198,521	\$12,500		\$203,000	projected a la carte/food choices
41622	OTHER SALES	\$9,307	\$11,324	\$17,049	\$2,978		\$12,000	
42040	HEALTHY FOOD CERTIFICATION	\$300,334	\$298,629	\$285,468	\$285,468		\$285,468	
42041	FEDERAL FRESH FRUIT OPERATING	\$0	\$561,489	\$527,883	\$392,412		\$392,412	Received as a grant in FY18
42042	FEDERAL FRESH FRUIT ADMIN	\$0	\$48,501	\$50,883	\$45,000		\$45,000	Adm=8.65% of operating
42043	FEDERAL SUMMER FOOD OPERATING	\$0	\$460,646	\$2,186,414	\$657,389		\$657,389	Incl. June
42044	FEDERAL SUMMER FOOD ADMIN	\$0	\$47,558	\$224,525	\$67,477		\$67,477	Adm=10.32% of operating
42045	FEDERAL SUPPER PROG OPERATING	\$0	\$857,519	\$1,542,268	\$407,523		\$726,000	Incl. community sites
42046	FEDERAL SUPPER PROGRAM ADMIN	\$0	\$60,882	\$107,415	\$40,000		\$60,000	Adm=7.1% of operating; Supper: included in #42121 in FY18
42047	FEDERAL AFTER SCHOOL SNACK	\$0	\$0	\$0.00	\$0.00		\$0	
42121	NUTRITION-FEDERALPORTION,CAF	\$10,310,764	\$10,117,017	\$6,631,736	\$5,321,113		\$10,736,259	Expected per meal reimbursement increase. CEP Rate=100%
42617	FEDERAL BREAKFAST PROGRAM	\$4,494,100	\$4,877,604	\$3,213,940	\$2,752,249		\$5,176,152	
44618	ST BREAKFAST START UP PROG	\$157,907	\$156,734	\$149,849	\$149,849		\$149,849	
44619	STATE PORTION-LUNCH PROGRAM	\$98,395	\$101,425	\$100,347	\$100,347		\$100,347	
	<b>UNREALIZED REVENUE: IN MUNIS - NOT TO BE EXPENDED</b>		<b>\$1,097,736</b>	<b>\$1,811,428</b>	<b>\$9,412,369</b>		<b>\$1,815,000</b>	
								<b>FY22 v. FY21</b>
<b>Totals</b>		<b>\$15,582,769</b>	<b>\$18,941,754</b>	<b>\$17,051,097</b>	<b>\$19,651,674</b>		<b>\$20,431,353</b>	<b>\$779,679</b>
	<b>FINAL REVENUE =</b>	<b>\$15,582,769</b>	<b>\$17,844,018</b>	<b>\$15,239,669</b>	<b>\$10,239,305</b>	FY22 Projected	<b>\$18,616,353</b>	
<b>EXPENDITURES</b>								



**BRIDGEPORT SCHOOL DISTRICT**

**FOOD AND NUTRITION SERVICES (FNS): 2021-22 BUDGET PLAN**

Code	Account Title	2017-18	2018-2019	2019-20	2020-21	12/28/20	2021-22	2021-22 NOTES
		Actual.	Actual..	Actual...	Projected.		Projected..	
Object	Object Title							
51000	FULL TIME EARNED PAY	\$ 4,124,420	\$ 4,470,140	\$ 4,345,047	\$4,244,069		\$5,183,007	Includes projected indirect cost @ FY21 rate
51100	PT TEMP/SEASONAL EARNED PA	\$ 946,607	\$ 715,842	\$ 607,255	\$729,482		\$913,028	incl. supper program; minimum wage \$13/hour.
51106	REGULAR STRAIGHT OVERTIME	\$ 186,651	\$ 205,279	\$ 164,270	\$205,729		\$205,729	
51108	REGULAR 1.5 OVERTIME PAY	\$ 17,743	\$ 21,687	\$ 15,823	\$31,346		\$31,346	
51116	HOLIDAY 2X OVERTIME PAY	\$ -	\$ -	\$ 0	\$0		\$0	
51128	SHIFT 3 - 1.5X OVERTIME	\$ 122	\$ -		\$0		\$0	
51140	LONGEVITY PAY	\$ 111,127	\$ 88,374	\$ 82,909	\$82,765		\$82,765	
51144	UNREALIZED REVENUE: ON THIS LINE = NOT TO BE EXPENDED.	\$ -	\$ 1,097,736	\$ 1,811,428	\$ 9,412,369		1,815,000	WHEN RED: UNREALIZED REVENUE: ON THIS LINE = NOT TO BE EXPENDED.
51154	UNUSED SICK TIME PAYOUT	\$ 108,288	\$ 179,141	\$ 42,795	\$170,000		\$200,000	
51156	UNUSED VACATION TIME PAYOUT	\$ 19,877	\$ 17,997	\$ 12,452	\$20,000		\$20,000	
51314	UNUSED VACATION PAY RETIREMENT	\$ 36,440	\$ 36,610	\$ 10,635	\$35,000		\$35,000	
51318	PERSONAL DAY PAYOUT RETIREMENT	\$ 582	\$ 2,994	\$ 1,629	\$3,000		\$3,000	
51324	LONGEVITY RETIREMENT	\$ -	\$ 4,050	\$ -	\$0		\$0	
51400	GENERAL STIPENDS	\$ 1,140	\$ -	\$ -	\$0		\$0	
51404	TRAVEL ALLOWANCE/STIPENDS	\$ 10,080	\$ 8,460	\$ 11,202	\$11,010		\$11,010	
52150	LIFE INSURANCE NUTRITION	\$ 9,789	\$ 9,955	\$ 11,082	\$11,082		\$11,082	
52258	STATE OF CT ANNUAL ASMT FEE	\$ -	\$ 2,000	\$ 2,000	\$3,000		\$3,000	
52260	CT 2ND INJURY FUND ASSESSM	\$ -	\$ 3,000	\$ 3,000	\$3,000		\$3,000	
52262	WORKERS' COMP ADM FEE	\$ -	\$ 8,500	\$ 8,500	\$8,500		\$8,500	

**BRIDGEPORT SCHOOL DISTRICT**

**FOOD AND NUTRITION SERVICES (FNS): 2021-22 BUDGET PLAN**

Code	Account Title	2017-18	2018-2019	2019-20	2020-21	12/28/20	2021-22	2021-22 NOTES
		Actual.	Actual..	Actual...	Projected.		Projected..	
52312	WORKERS' COMP INDM - NUTRITION	\$ 250,000	\$ 250,000	\$ 250,000	\$250,000		\$250,000	To cover FNS W/C in ISF
52314	WORKERS' COMP MED - NUTRITION	\$ 250,000	\$ 250,000	\$ 250,000	\$250,000		\$250,000	To cover FNS W/C in ISF
52360	MEDICARE	\$ 64,399	\$ 64,336	\$ 60,467	\$75,000		\$85,000	
52385	SOCIAL SECURITY	\$ 47,695	\$ 53,673	\$ 43,055	\$60,000		\$62,500	
52397	UNEMPLOYMENT	\$ 13,531	\$ 15,141	\$ 59,789	\$78,000		\$85,000	
52399	UNIFORM ALLOWANCE	\$ 29,975	\$ 28,600	\$ 29,325	\$29,325		\$29,325	
52504	MERF PENSION EMPLOYER CONT	\$ 474,640	\$ 474,340	\$ 546,567	\$635,000		\$785,000	MERS=From 16.29% to 18.25%
52917	HEALTH INSURANCE CITY SHARE	\$ 1,654,427	\$ 3,125,646	\$ 2,505,843	\$1,234,675		\$2,436,273	Incl ISF Contribution: Retirees+ additional WC \$500,000
52920	HEALTH BENEFITS BUYOUT	\$ 86,167	\$ 72,417	\$ 95,750	\$95,750		\$95,750	
52934	NUTRITION EMPLOYER HEALTH COPAY	\$ -	\$ -	\$ -	\$0		\$0	
53110	WATER UTILITY	\$ 9,007	\$ 8,456	\$ 7,893	\$9,500		\$9,500	
53120	SEWER USER FEES	\$ 6,545	\$ 6,837	\$ 5,469	\$7,500		\$8,500.00	
53130	ELECTRIC UTILITY SERVICES	\$ 185,046	\$ 216,048	\$ 183,097	\$245,000		\$270,000.00	
53140	GAS UTILITY SERVICES	\$ 53,497	\$ 44,680	\$ 38,499	\$42,500		\$50,000.00	
53605	MEMBERSHIP/REGISTRATION FEES	\$ 1,741	\$ 4,750	\$ 1,898	\$2,000		\$2,000.00	
54545	CLEANING SUPPLIES	\$ 12,275	\$ 8,662	\$ 8,861	\$10,000		\$10,000	
54555	COMPUTER SUPPLIES	\$ 365	\$ -	\$ -	\$0		\$0	
54595	MEETING/WORKSHOP/CATERING FOOD	\$ 5,809,911	\$ 6,258,796	\$ 4,874,818	\$5,022,039		\$6,284,591	Includes FFVP; supper meals & food costs; savings due to full utilization of CSDA commodity items
54600	FOOD SERVICE SUPPLIES	\$ 600,329	\$ 620,963	\$ 479,816	\$525,000		\$650,000	
54615	GASOLINE	\$ 8,949	\$ 8,400	\$ 7,450	\$8,400		\$8,500	
54620	HEATING OIL	\$ -	\$ 600	\$ 368	\$600		\$600	
54640	HARDWARE/TOOLS	\$ 15,891	\$ 5,970	\$ 2,250	\$4,500		\$4,500	

**BRIDGEPORT SCHOOL DISTRICT**

**FOOD AND NUTRITION SERVICES (FNS): 2021-22 BUDGET PLAN**

Code	Account Title	2017-18	2018-2019	2019-20	2020-21	12/28/20	2021-22	2021-22 NOTES
		Actual.	Actual..	Actual...	Projected.		Projected..	
54645	LABORATORY SUPPLIES	\$ 2,400	\$ 2,400	\$ 2,400	\$2,400		\$2,400	
54675	OFFICE SUPPLIES	\$ 8,051	\$ 5,785	\$ 4,153	\$4,250		\$4,250	
54680	OTHER SUPPLIES	\$ -	\$ -	\$ -	\$0		\$0	
54745	UNIFORMS	\$ 6,336	\$ 6,936	\$ 10,338	\$10,685		\$10,685	
55045	VEHICLES	\$ 106,075	\$ -	\$ 164,340	\$7		\$115,000	Replace 2001 Cab Over Refrigerated 18' Box Truck.
55055	COMPUTER EQUIPMENT	\$ -	\$ 16,777	\$ 24,926	\$24,926		\$23,200	Lower projected need for hardware
55095	FOOD SERVICE EQUIPMENT	\$ 22,699	\$ 196,281	\$ 3,286	\$49,700		\$100,000	New energy efficient models will replace outdated equipment at lower cost.
55145	EQUIPMENT RENTAL/LEASE	\$ -	\$ -	\$ -	\$0		\$0	
56015	AGRIC/HEAVY EQ MAINT SRVCS	\$ 12,932	\$ 15,263	\$ 19,936	\$20,715		\$20,715	
56045	BUILDING MAINTENANCE SERVICE	\$ 50,597	\$ 65,830	\$ 41,833	\$65,830		\$65,830	maintenance for AC in summer to ensure proper temp for safe handling when packing food.
56055	COMPUTER SERVICES	\$ 33,000	\$ 32,775	\$ 14,084	\$17,500		\$19,335	Higher projected need for software
56115	HUMAN SERVICES	\$ 252	\$ 492	\$ 128	\$500		\$500	
56170	OTHER MAINTENANCE & REPAIRS	\$ 160,951	\$ 135,604	\$ 142,317	\$100,000		\$100,000	
56175	OFFICE EQUIPMENT MAINT SRVCS	\$ 10,840	\$ 9,672	\$ 9,132	\$10,000		\$10,000	Incl. \$9,132 = Xerox XPS Service
56180	OTHER SERVICES	\$ 4,150	\$ 19,361	\$ 26,932	\$26,932		\$26,932	
59005	VEHICLE MAINTENANCE SERVICES	\$ 17,227	\$ 44,500	\$ 6,052	\$ 30,000		\$30,000	
59010	MAILING SERVICES	\$ -	\$ -	\$ -	\$ -			
<b>TOTALS</b>		<b>\$ 15,582,769</b>	<b>\$ 18,941,754</b>	<b>\$ 17,051,097</b>	<b>\$ 23,918,586</b>		<b>\$20,431,353</b>	
	Expenditures w/o Unrealized Revenue	\$ -	\$ 17,844,018	\$ 15,239,669	\$ 14,506,217		\$ 18,616,353	
	Actual Revenue Compared to Expenditures		<b>(\$0)</b>	\$0	<b>(\$4,266,912)</b>		\$0	

**BRIDGEPORT SCHOOL DISTRICT**

**FOOD AND NUTRITION SERVICES (FNS): 2021-22 BUDGET PLAN**

Code	Account Title	2017-18	2018-2019	2019-20	2020-21		12/28/20	2021-22 NOTES
		Actual.	Actual..	Actual...	Projected.	.	Projected..	
	<b>NOTES</b>			Line 52917: Surplus = \$925,299 to ISF	<b>\$10,239,305</b>			

# BUDGET TIMETABLE

## FISCAL YEAR 2021 – 2022

<u>DATE</u>	<u>DAY</u>	<u>ACTION</u>
January 15, 2021	Friday	Departments submit Five Year Capital Projects Template and back-up to OPM
January 29, 2021	Friday	Departments submit Service Indicators; Mission Statement; Status of FY 2021 Goals & Accomplishments; and FY 2022 Goals
January 29, 2021	Friday	Departments (including BOE) data enter budget requests into MUNIS
<i>February 1 – March 26</i>		<i>Mayor formulates General Fund Budget</i>
March 2, 2021 (no later than)	Tuesday	Mayor Submits Five Year Capital Plan to the City Council
<hr/>		
April 6, 2021 (no later than)	Tuesday	Per City Charter, Mayor submits Proposed General Fund Budget to the City Council
TBD		BAC meetings and Public Hearings held
May 4, 2021 (no later than)	Tuesday	Five Year Capital Plan is adopted and submitted to Mayor for signature
May 11, 2021 (no later than)	Tuesday	City Council submits Adopted General Fund Budget to the Mayor
May 25, 2021 (no later than)	Tuesday	Last day for the Mayor to veto the City Council's Adopted General Fund Budget
June 1, 2021 (no later than)	Tuesday	Last day for the City Council to vote on the Mayor's veto of the City Council's Adopted General Fund Budget
June 8, 2021 (no later than)	Tuesday	City Council sets mill rate (mill rate set no later than seven (7) days after action on the Budget is complete)

**BRIDGEPORT SCHOOL DISTRICT  
OVERTIME EXPENDITURE REPORT  
July 1, 2020 to December 4, 2020**

**SUMMARY DATA**

Department	NON-COVID		COVID		GRAND TOTAL	
	Total Sum of Hours	Total Overtime Cost	Total Sum of Hours.	Total Overtime Cost.	Total Sum of Hours..	Total Overtime Cost..
<b>BOE FACILITIES</b>	7,852.75	\$289,487.84	2953.50	\$106,426.14	10,806.25	\$395,913.98
<b>STOCK ROOM</b>	456.50	\$17,939.96	91.00	\$4,419.15	547.50	\$22,359.11
<b>TRADES</b>	1,303.00	\$81,114.19	70.50	\$3,609.71	1,373.50	\$84,723.90
<b>SCHOOL SECURITY</b>	1,201.50	\$36,501.13	262.00	\$7,528.54	1,463.50	\$44,029.67
<b>PAYROLL/BENEFITS</b>	67.50	\$3,549.84	0	0	67.50	\$3,549.84
<b>Total</b>	<b>10,881.25</b>	<b>\$428,592.96</b>	<b>3,377.00</b>	<b>\$121,983.54</b>	<b>14,258.25</b>	<b>\$550,576.50</b>